January 17, 2011

Mr. Harold Dye, Jr.
Administrator, Hazardous Waste Program
Maryland Department of the Environment
1800 Washington Boulevard, Suite 645
Baltimore, MD 21230-1719

RE: Via Electronic Mail and Overnight Delivery
Corrective Measures Alternatives Analysis Report, Dundalk Marine
Terminal, Baltimore, Maryland

Dear Mr. Dye:

The Maryland Port Administration (MPA) and Honeywell are submitting the
enclosed document titled “Corrective Measures Alternatives Analysis, Dundalk Marine
Terminal, Baltimore, Maryland.” This document provides the results of an evaluation of
alternatives screened against criteria required under section III.B.8 of the 2006 Consent
Decree entered into by and between the Maryland Department of the Environment (MDE),
MPA, and Honeywell.

Using well-respected and experienced national scientific experts, MPA and
Honeywell have conducted six extensive studies that have been overseen and reviewed by
MDE. This document builds on those studies, describes corrective measures implemented
to date, and presents five remedial alternatives for consideration. The CMAA contains a
comparative analysis of the five alternatives, including containment and excavation
alternatives as required under the Consent Decree, to assist MDE in the selection of the final
remedy.

MPA and Honeywell look forward to participating in the public review and
comment process as MDE proceeds with selecting a remedy.

Very truly yours,

Mark Kreafle  Christopher M. French
Project Coordinator, MPA        Project Coordinator, Honeywell

Attachment (4 copies)

cc: Mr. Horacio Tablada/MDE
    Mr. Matthew Zimmerman/MDE
    Mr. Robert Munroe/MPA
    Mr. Michael Daneker/Arnold & Porter